### What We Know

#### Health & Safety is First Priority

- Current goal is develop a plan to return to in-person learning while meeting health and safety guidelines.
- Health & Safety Guidelines have been developed by state level medical experts endorsed by MA Pediatricians
- It weighs the health and safety impacts on students for both in-person and remote learning models

Continue to plan for a Hybrid of In-Person and full Remote Learning scenarios

Planned Improvements Remote Learning in Fall of 2020

- Structure
- Schedule
- Real-time instruction and coursework
- Accountability

DESE will make a determination on compulsory attendance requirements

- Parents May Have the Option to Keep Students Home
- Depending on the determination there may be statewide and/or regional offering for remote learning

We Won't Have Final Guidance Until Late July

o Significant Planning & Implementation Will Likely Take Place Through Mid-August

Everything is subject to change

### Feasibility of In-Person Learning

What we are studying:

- Physical space capacity when meeting social distance requirements
  - Can we physically fit all students back in the schools?
- Cost estimate of implementing in-person learning
  - Facility reorganization
  - o Additional Staffing Needs (Faculty, Support Staff, Custodial)
  - o Technology Needs
  - Transportation
  - o Available Staffing
  - Professional Development/Training
- Program impacts of implementing in-person learning
  - o Student Movement
  - Course offerings
  - Student Activities

## **Current DESE Guidelines**

- Social Distance Students
  - o 6 feet or more if possible
  - o 3 feet minimum
  - o Desks facing forward
- Minimize movement and intermingling of students
  - o Elem/MS in classroom for duration of day lunch in room
  - o HS organize into teams/cohorts lunch in room
    - Potential for some movement guidance anticipated mid-July
    - Restrictions on electives that are deemed high risk
- All students grade 2-12 required to wear masks
  - Students K-1 strongly encouraged to wear masks
  - Families to provide masks
  - Mask breaks to be provided
- All staff required to wear masks
  - Minimize movement additional guidance anticipate mid-July

## Elementary

		Classroom Square Footage Needed Majority of Classrooms between 880 - 950 sq. ft.					
		Class size	3 FEET	4 FEET	4.5 FEET	5 FEET	6 FEET
	GRADE K	16	484	676	784	900	1296
	GRADE 1	21	635	887	1029	1181	1701
Essex	GRADE 2	17	514	718	833	956	1377
	GRADE 3	20	605	845	980	1125	1620
	GRADE 4	15.5	469	655	760	872	1256
	GRADE 5	18	545	761	882	1013	1458
Memorial	GRADE K	15.5	469	655	760	872	1256
	GRADE 1	14.7	445	621	720	827	1191
	GRADE 2	14	424	592	686	788	1134
	GRADE 3	15.3	463	646	750	861	1239
	GRADE 4	21	635	887	1029	1181	1701
	GRADE 5	22.5	681	951	1103	1266	1823

• EES & Memorial can accommodate all students for in-person instruction with 4.5 feet social distancing.

- Given current class sizes, students can be assigned to a single classroom section and teacher.
- Classroom organization and alternative spaces may need to be reconfigured to match larger classes to rooms with greater square footage. Ex. Utilizing the art room or library / Grade 5 in K rooms
- This model is enrollment dependent (1) Will not be able to add school choice (2) Unanticipated surge in enrollment could create space concerns

## Middle School

		Classroom Square Footage Needed 15 classrooms avg. 750 sq. ft.					
		Class size	3 FEET	4 FEET	4.5 FEET	5 FEET	6 FEET
A	Grade 6	22	666	930	1078	1238	1782
Middle	Grade 7	27	817	1141	1323	1519	2187
W	Grade 8	24	726	1014	1176	1350	1944
e B	Grade 6	11	333	465	539	619	891
Middle	Grade 7	13.5	408	570	662	759	1094
W	Grade 8	12	363	507	588	675	972

The MS has a space problem

Under Middle A Model

- Can accommodate all 6<sup>th</sup>/8<sup>th</sup> grade students in traditional configuration at 3ft SD
- Grade 7 would need to be subdivided into A/B groups and require alternate classrooms (5) Under Middle B Model
- Can accommodate all students using 4.5 SD and alternative spaces
- All grade levels would need to be subdivided into A/B groups and require creation of alternative spaces
  - Class Cohorts (11-14) up to 15 classroom spaces from common areas (café, library, gym, etc.)
    - Modular Classrooms to expand space est. \$250K per unit / long lead time
  - Large Grade Level Groups approx. 30-50 housed in gym, café, auditorium ( if guidance allows)
- Will likely require additional staff (5-10) depending on configuration

# High School

		Classroom Square Footage Needed 26 classrooms avg. 750 sq. ft.						
		Class size	3 FEET	4 FEET	4.5 FEET	5 FEET	6 FEET	
	Class Size	22	666	930	1078	1238	1782	
HS	Class Size	20	605	845	980	1125	1620	
	Class Size	18	545	761	882	1013	1458	

- Can physically accommodate all students at 3' SD
- Significant impact to programs and student access to course work
- HS would need to heterogeneously group students (no leveling) into cohorts that do not change classes throughout the day. This will require a change to the structure and content of our program.
  - Heterogeneous courses
  - Focus on teaching core subjects
  - Easier to manage at grades 9 and 10 more limitations on grades 11 and 12
  - Lack of access to specialized courses and AP program (program may need to be offered online)
  - Lack of access to specialized art, music and other elective programs there may be restrictions
- If limited movement approved potential for humanities rooms; math/FL rooms; science rooms which would reduce typical movement to three times per day

## **Initial Findings**

- It is feasible to return to in-person instruction at the elementary level.
  - Instruction will look and feel different
  - Students will be able to be with a single class and teacher
  - Students and staff will be required to wear masks and eat lunch in room
- There are space constraints at the MHS that impact organization of in-person learning
  - Instruction at the Middle School level may require an in-house hybrid teaching
  - It is dependent on the identification and development available alternative spaces
  - It may require students to be spend a school day/week in small or large groups doing online work in school (in-house hybrid)
  - Final organization dependent on guidance and reconciling Middle and High School space needs
  - It will likely require increased staffing and available space

# Initial Findings

- In-person instruction at the High School level will not allow for the current program to be implemented due to space and movement constraints.
  - Heaviest impact on Grade 11/12 access to elective courses
  - An in house or external hybrid may provide greater access to the program
- Current Estimated COVID Related Costs Under Current Scenarios

	Monthly	Annual
PPE	35,000	350000
Additional Custodial	12000	120000
Technology - Laptops	NA	75000
Technology -Video	NA	30750
		575750
Additional Staff (5)	65000	325000
		900750
Transportation (?)		

## Additional Study & Questions

#### Additional Study

- Impact of both Middle and High School needing to used large group spaces for alternative classrooms.
- o Organization of MS class sections and use of alternative space
- Retaining Grade 6 at the elementary schools if space is available

#### Questions for the Committee

- Should there be a district standard for social distancing of students in classrooms?
- If we are using social distancing under 6FT should we utilize plastic barriers? Should this be standardized district-wide.
- Is the Committee open to having two different models for the elementary and the secondary?

### What We Don't Know

What additional or new limits might be placed on organization of the school day

- Class size large groups
- Programs after-school activities
- o Athletics
- o Open/Closing Criteria
- Transportation Requirements

### **Tentative Timeline**

#### **Plan Development**

- Initial In-Person Feasibility Report Out July 7,2020
- o July 7<sup>th</sup> July 21
  - Continue to study and resolve outstanding questions and policy issues
  - Develop Draft Plan for In-Person Structure, Schedules, Procedures, Staffing and material needs
  - Process Remote Learning Feedback and incorporate into Draft Remote Learning Fall 20 Plan
- o July 22 August 4
  - Revise Draft Plans (In-Person & Remote) to align to updated DESE Guidance
  - Share Draft Plans with community and seek feedback via *Return to School Survey*
  - Process and Revise Draft Plans
- August 5 August 18
  - Finalize Plans
  - Complete Necessary Facilities Upgrades
  - Establish Teacher Training Schedule for Remote and In-Person